ESEA FOR LEAS

Part 1(b):
Planning a
Schoolwide Program

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Your Schoolwide Planning Team conducting the Comprehensive Needs Assessment.



STAGES OF TRANSITION

- I. Planning
- II. Development
- III. Budgeting
- IV. Implementation
- V. Evaluation

Purpose of Schoolwide Program

- Define what your school hopes to attain by transitioning a Title I Schoolwide Program.
- Create a mission and vision statements for your program.
- Share with your Schoolwide Planning Team.
- Modify based on feedback.

Establish Schoolwide Planning Team

Responsibilities:

- Organize and oversee the needs assessment process.
- ✓ Lead the staff in developing the Schoolwide Plan.
- ✓ Conduct and oversee the program's annual evaluation.

Schoolwide Planning Team

- Administration: Principal or other instructional leader. This is the person who establishes the core planning team.
- Certified: Teachers, guidance counselors, curriculum specialists, academic coaches
- Classified: Paraprofessionals, administrative assistants, clerks
- **District Officials:** Associate superintendent, director, coordinator
- Parents
- Community Members
- Business Partners
- Students (most specifically at the higher grade levels)
- External Facilitator: An objective, outside specialist to guide the planning process.

External Facilitator

- Not a member of the school community.
- Impartial member of the team who oversees and guides the school/planning team through the transition process.
- May be a district office representative or a external consultant to oversee the process.
- Ongoing technical assistance should be provided and requested.
- The facilitator should not be the individual creating the plan or leading the team.

Schoolwide Planning Team Members

Representative	Name	Position	Phone	E-Mail
Administration				
Certified				
Classified				
District Office				
Parents				
Community / Business				
Student				
External Facilitator				

Clarifying the Vision for Reform

- Requires change in the existing education program.
- Obtain input from all stakeholders to evaluate the current status and set the direction of the school in the future.
 - √ What does school reform will look like in terms of student success?
 - ✓ How does that vision differs from what currently exists at the school?
 - √ What steps need to be taken to implement effective change?

Focus Areas for School Reform

- Student Needs
- Curriculum and Instruction
- Professional Development
- Family and Community Involvement
- School Context and Organization

Students

How engaged are parents in the education of their child and the operation and decisionmaking of the educational agency?

Comprehensive Needs Assessment

Are all students—especially those most academically at risk -- succeeding in meeting or exceeding academic standards and expectations?

Staff

Do all staff members have the adequate and appropriate qualifications, resources, and training to provide highly effective instruction and meet the needs of all students?

Program

Does the comprehensive school reform (CSR) model implemented by the school consist of a core academic program supported by scientifically based research that addresses the needs of all students and provide resources for effective instruction in order to improve student achievement and school performance?

School and	Curriculum,			
District	Instruction, and	Classroom and School	School Culture	Resource
Leadership	Professional	Assessments	and Climate	Management
Capacity	Development			

School and	Curriculum,			
District	Instruction, and	Classroom and School	School Culture	Resource
Leadership	Professional	Assessments	and Climate	Management
Capacity	Development			
Mission				
Vision				
Values				
Philosophy				
Data Driven				
Decision-Making				
Leadership /				
Management				
Style				
Staff Meetings				
Committees				

	_			
School and	Curriculum,			
District	Instruction, and	Classroom and School	School Culture	Resource
Leadership	Professional	Assessments	and Climate	Management
Capacity	Development			
Mission	Academic Achievement			
Vision	Data			
Values	Core Academic			
Philosophy	Program			
Data Driven	Instructional Strategies			
Decision-Making	Course Offerings			
Leadership /	Teacher Input			
Management	Teacher Expectations			
Style	Teacher Readiness and			
Staff Meetings	Qualifications			
Committees				

School and	Curriculum,			
District	Instruction, and	Classroom and School	School Culture	Resource
Leadership	Professional	Assessments	and Climate	Management
Capacity	Development			
Mission	Academic Achievement	Student Performance		
Vision	Data	Student Needs		
Values	Core Academic	Student Expectations		
Philosophy	Program	Formative Assessments		
Data Driven	Instructional Strategies	Summative Assessments		
Decision-Making	Course Offerings	Screening Assessments		
Leadership /	Teacher Input	Standardized		
Management	Teacher Expectations	Assessment		
Style	Teacher Readiness and	Vertical Integration		
Staff Meetings	Qualifications	AIMS		
Committees		DIBELS		
		Benchmarks		
		Classroom Assessments		
		Classroom Assignments		

School and District Leadership Capacity Mission	Curriculum, Instruction, and Professional Development Academic Achievement	Classroom and School Assessments Student Performance	School Culture and Climate Student Attendance	Resource Management
Vision Values Philosophy Data Driven Decision-Making Leadership / Management	Data Core Academic Program Instructional Strategies Course Offerings Teacher Input Teacher Expectations	Student Needs Student Expectations Formative Assessments Summative Assessments Screening Assessments Standardized Assessment	Student Behavior Parent Expectations Parental Involvement Activities Parental Responses Community and Business Partnerships	
Style Staff Meetings Committees	Teacher Readiness and Qualifications	Vertical Integration AIMS DIBELS Benchmarks Classroom Assessments Classroom Assignments	Community Demographic Information Community Expectations Community Perception of School Effectiveness	

School and District Leadership Capacity	Curriculum, Instruction, and Professional Development	Classroom and School Assessments	School Culture and Climate	Resource Management
Mission	Academic Achievement	Student Performance	Student Attendance	Budget
Vision	Data	Student Needs	Student Behavior	Resources
Values	Core Academic	Student Expectations	Parent Expectations	Expenditures
Philosophy	Program	Formative Assessments	Parental Involvement	Staffing
Data Driven	Instructional Strategies	Summative Assessments	Activities	Time
Decision-Making	Course Offerings	Screening Assessments	Parental Responses	School
Leadership /	Teacher Input	Standardized	Community and	Schedules
Management	Teacher Expectations	Assessment	Business Partnerships	
Style	Teacher Readiness and	Vertical Integration	Community	
Staff Meetings	Qualifications	AIMS	Demographic	
Committees		DIBELS	Information	
		Benchmarks	Community	
		Classroom Assessments	Expectations	
		Classroom Assignments	Community Perception	
			of School	
			Effectiveness	

DESIRED RESULTS	CURRENT RESULTS		NEED
(What Should Be)	 (What Is)	_ =	(Basis of Goal)

DESIRED RESULTS CURRENT RESULTS NEED

(What Should Be) - (What Is) = (Basis of Goal)

This is the ideal results.

With a Title I program,

the desired results are the

SMART Goals of the

Elementary and

Secondary Act of 1965.

DESIRED RESULTS

(What Should Be)

This is the ideal results.
With a Title I program,
the desired results are the
SMART Goals of the
Elementary and
Secondary Act of 1965.

CURRENT RESULTS

(What Is)

This is the current reality of the performance of the school and its students. It should be strategic, specific, and in-depth.

NEED

DESIRED RESULTS

(What Should Be)

This is the ideal results.
With a Title I program,
the desired results are the
SMART Goals of the
Elementary and
Secondary Act of 1965.

CURRENT RESULTS

(What Is)

This is the current reality of the performance of the school and its students. It should be strategic, specific, and in-depth.

NEED

(Basis of Goal)

This identifies the "gap" between the ideal assessment objective and the current reality of the school and its students. It establishes the annual target assessment objective of the SMART Goal.

GOAL TOPIC

DESIRED RESULTS

CURRENT RESULTS

NEED

(What Should Be)

(What Is)

GOAL TOPIC

DESIRED RESULTS

CURRENT RESULTS

NEED

(What Should Be)

_

(What Is)

=

(Basis of Goal)

Academic

Proficiency

in Reading

GOAL TOPIC	DESIRED RESULTS (What Should Be)	CURRENT RESULTS (What Is)	=	NEED (Basis of Goal)
Academic	100% of students			
Proficiency	(including students			
in Reading	with disabilities,			
	English language			
	learners, and the			
	economically			
	disadvantaged and 5			
	racial/ethnic			
	subgroups) attain			
	proficiency or better			
	in reading/language			
	arts by 2013-2014.			

COMPREHENSIVE NEEDS ASSESSMENT

GOAL TOPIC

DESIRED RESULTS

CURRENT RESULTS

NEED

(What Should Be)

(What Is)

(Basis of Goal)

Academic Proficiency in Reading

100% of students (including students with disabilities, English language learners, and the economically disadvantaged and 5 racial/ethnic subgroups) attain proficiency or better in reading/language arts by 2013-2014.

55% of students in Grades 3-8 attain reading proficiency.

GOAL TOPIC

Academic
Proficiency
in Reading

DESIRED RESULTS

(What Should Be)

100% of students (including students with disabilities, English language learners, and the economically disadvantaged and 5 racial/ethnic subgroups) attain proficiency or better in reading/language arts by 2013-2014.

CURRENT RESULTS

(What Is)

NEED

- 55% of students in Grades 3-8 attain reading proficiency.
- 20% of English
 Language Learners
 attain reading
 proficiency.

GOAL TOPIC

Academic

Proficiency

in Reading

DESIRED RESULTS

(What Should Be)

100% of students (including students with disabilities,

English language learners, and the economically

racial/ethnic subgroups) attain proficiency or better

disadvantaged and 5

arts by 2013-2014.

in reading/language

CURRENT RESULTS

(What Is)

NEED

- 55% of students in Grades 3-8 attain reading proficiency.
- 20% of English
 Language Learners
 attain reading
 proficiency.
- 15% of students with disabilities attain reading proficiency.

GOAL DESIRED RESULTS TOPIC (What Should Be) Academic 100% of students Proficiency (including students in Reading with disabilities, English language learners, and the economically disadvantaged and 5 racial/ethnic subgroups) attain proficiency or better in reading/language arts by 2013-2014.

CURRENT RESULTS

NEED

(What Is)

- 55% of students in Grades 3-8 attain reading proficiency.
- 20% of English
 Language Learners
 attain reading
 proficiency.
- 15% of students with disabilities attain reading proficiency.
- 30% of Free & Reduced Lunch Program students attain reading proficiency.

GOAL TOPIC

Proficiency

in Reading

TOPIC (What Should Be)

Academic 100% of students

100% of students (including students with disabilities, English language learners, and the economically disadvantaged and 5 racial/ethnic subgroups) attain proficiency or better in reading/language arts by 2013-2014.

DESIRED RESULTS

CURRENT RESULTS

(What Is)

- 55% of students in Grades 3-8 attain reading proficiency.
 - 20% of English
 Language Learners
 attain reading
 proficiency.
 - 15% of students with disabilities attain reading proficiency.
 - 30% of Free &
 Reduced Lunch
 Program students
 attain reading
 proficiency.

NEED

(Basis of Goal)

83% or more of all students in Grades 3-8 must attain reading proficiency or better in the current academic year.

Resource Management

- ✓ What resources does the school need in order to meet the school's goals?
- ✓ What resources does the school already have that will support the goals?
- ✓ Is the school utilizing all of its existing resources to their fullest potential?
- ✓ What resources could the school invest in that will produce the best results immediately and in the long run?

School Resources

- ✓ Fiscal
- Personnel
- ✓ Time
- ✓ Instructional Materials
- Technology
- Community

Resource Management Inventory

Review the school's current resources and how they may be used to fulfill the needs of the school.

- ✓ What do we have?
- ✓ What are we not using?
- ✓ How could these resources meet the needs of the school?

QUESTIONS?

Analyzing the Data

- Based on the results of the Comprehensive Needs Assessment
- Organize data based on the four components of the <u>Standards and Rubrics for School</u> <u>Improvement</u>.
- Identify Areas of Strength (Meets/Exceeds),
 Growth (Approaches), and Improvement (Falls Far Below).
- Choose at least five for each component and measure.

Clarifying Needs

- Prioritize in order of importance those areas of need identified through the comprehensive needs assessment process.
- Based on the results of your needs assessment, what do the results suggest for the following?
 - √ Academic needs of the students in your school
 - ✓ Instructional and content needs of your teaching staff
 - ✓ Needs of parents and families in relation to student achievement
 - √ School safety
 - ✓ Students in transition
 - ✓ Sub-groups
- Complete the Priority List based upon the results of the Comprehensive Needs Assessment.

School Data Analysis

Categorize the results of the comprehensive needs assessment by strengths (meets/exceeds), areas for growth (approaches), and areas for improvement (falls far below).

(11	,,		
Standard	Improvement (Falls Far Below)	Growth (Approaches)	Strengths (Meets/Exceeds)
School and District Leadership Capacity			
Curriculum, Instruction, and Professional Development			
Classroom and School Assessments			
School Culture, Climate, and Communication			
Resource Management			

School Data Analysis

Categorize the results of the comprehensive needs assessment by strengths (meets/exceeds), areas for growth (approaches), and areas for improvement (falls far below).

Standard	Improvement (Falls Far Below)	Growth (Approaches)	Strengths (Meets/Exceeds)
School and District Leadership Capacity	1.3 1.4 1.5 1.6 1.7	1.8 1.9 1.12 1.13	1.1 1.2 1.10 1.11
Curriculum, Instruction, and Professional Development	2.7 2.9 2.10 2.13 2.15	2.2 2.3 2.11 2.14	2.1 2.4 2.5
Classroom and School Assessments	3.3 3.5 3.6	3.1 3.2	3.4 3.7 3.8
School Culture, Climate, and Communication	4.1 4.5 4.9 4.11	4.4 4.7 4.8 4.10	4.2 4.3
Resource Management	5.1 5.4 5.6 B	5.3 5.5 5.6 A	5.2

Needs Priority List

List the five areas with the lowest levels of performance for each standard as determined by the school's needs assessment with the <u>Standards and Rubrics for School Improvement</u>.

Need Category	Data Sources
School and District Leadership Capacity	Feedback
1.3 Inclusive process	School community surveys (student, staff, parent)
1.4 Shared leadership	
1.5 Two-way communication	
1.6 Professional development/growth	
1.7 Accountability	
Curriculum, Instruction, and Professional Development	Observations of teachers
2.7 Instructional materials	Teacher surveys
2.9 Differentiated instruction	
2.10 Research based strategies	
2.13 Professional development	
2.15 Content knowledge	
Classroom and School Assessments	AIMS scores
3.3 Benchmarks	Terra Nova Scores
3.5 Assessments	Unit Tests (Text related)
3.6 Gaps in curriculum	Teacher made assessments (all content areas)
School Culture, Climate, and Communication	Parent surveys
4.1 Shared philosophy	Attendance sheets
4.5 Attendance, dropout, graduation rates	Discipline referrals
4.9 Change as positive	School safety report
4.10 School community as partners	Feedback and surveys
Resource Management	Feedback
5.1 Allocation of Resources	School community surveys (student, staff, parent)
5.4 Review of Budget Process	Budgets
5.6 B Fiscal Support	

Needs Priority List

List the five areas with the lowest levels of performance for each standard as determined by the school's needs assessment with the *Standards and Rubrics for School Improvement*.

Need Category	Data Sources
School and District Leadership Capacity	
Curriculum, Instruction, and Professional Development	
Classroom and School Assessments	
School Culture, Climate, and Communication	
Resource Management	

STUDENTS	STAFF	PERFORMANCE

	STUDENTS	STAFF	PERFORMANCE
•	What is the socio- economic status of the students served by the school?		
•	What are the subgroups of the student population?		
•	Are there certain subgroups that are larger than others?		
•	What is the pattern of student achievement on formative and summative assessments?		
•	What extracurricular activities have the largest student participation?		

	STUDENTS	STAFF	PERFORMANCE
•	What is the socio- economic status of the students served by the school?	 What are the experience and education levels of the school staff? What are the leadership 	
•	What are the subgroups of the student population? Are there certain subgroups that are larger than others? What is the pattern of student achievement on formative and summative assessments? What extracurricular	philosophy and managerial style of the school administration? • What kind of experience, professional development, and training to the teachers bring to their classroom? • What are the expectations and responsibilities of teachers in regards to the	
	activities have the largest student participation?	day to day operation of the school?	

	STUDENTS	STAFF	PERFORMANCE
•	What is the socio- economic status of the students served by the school? What are the subgroups of the student population? Are there certain subgroups that are larger than others? What is the pattern of student achievement on formative and summative assessments?	 What are the experience and education levels of the school staff? What are the leadership philosophy and managerial style of the school administration? What kind of experience, professional development, and training to the teachers bring to their classroom? What are the expectations 	 Is the school meeting its goals? Is it making AYP? What is the school's designation? Is the school in school improvement? Is it a Persistently Low Performing School? Is the LEA/school meeting its annual measurable assessment objectives (AMAO) for its ELL students?
•	 What extracurricular activities have the largest student participation? 	and responsibilities of teachers in regards to the day to day operation of the school?	 What other designations has the school earned (e.g. A+ School, NCA Accreditation)?

school?

QUESTIONS?

Complete for Next Training

- Schoolwide Planning Team
- Clarifying the Vision
- Comprehensive Needs Assessment
 - Strength
 - Growth
 - Improvement
- Needs Priority List
 - School and District Leadership Capacity
 - Curriculum, Instruction, and Professional Development
 - Classroom and School Assessments
 - School Culture, Climate, and Communication
 - Resource Management
- School Profile
 - Student Needs
 - Curriculum and Instruction
 - Family and Community Involvement
 - School Context and Organization

SCHEDULE OF TRAININGS - PART II

Wednesday, September 14, 2011

ADE Central, 2005 North Central Avenue, Phoenix, Arizona

Wednesday, September 21, 2011*

Governing Board Room, Tucson USD, 1010 East 10th Street, Tucson, AZ

Wednesday, September 28, 2011*

FRC, 4000 North Cummings, Flagstaff, AZ

Wednesday, October 5, 2011*

Governing Board Room, Yuma ESD, 450 West 6th Street, Yuma, AZ

Register at the <u>Calendar of Events</u> on the Arizona Department of Education website.

PART THREE WILL BE OFFERED IN JANUARY 2012 SCHOOLWIDE 3 WILL BE OFFERED IN FEBRUARY 2012

*Subject to change.

FOR MORE INFORMATION

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Webpage

http://www.ade.az.gov/asd/Title1/Schoolwide/